



The Scottish Government

Best Value

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Sustainable Development

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Continuous Improvement

Scottish Sustainable Network

13th September 2007

Susan Duncan
Best Value Policy Team

Agenda

- New administration and the reform agenda
- Best Value developments
- Greener Scotland

Overall purpose for the Government is

to focus government and public services on creating a more successful country, with opportunities for all in Scotland to flourish, through increasing sustainable economic growth

5 Strategic Objectives

Wealthier & fairer – *Enable businesses and people to increase their wealth and more people to share fairly in that wealth.*

Safer & stronger – *Help local communities to flourish, becoming stronger, safer places to live, offering improved opportunities and a better quality of life.*

Smarter – *Expand opportunities for Scots to succeed from nurture through to life-long learning, ensuring higher and more widely shared achievements.*

Healthier – *Help people to sustain and improve their health, especially in disadvantaged communities, ensuring better, local, and faster access to health care.*

Greener – *Improve Scotland's natural and built environment and the sustainable use and enjoyment of it.*

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[click on these for more information on Directorates & Agencies](#)



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& Sustainable Growth**
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CROWN OFFICE & PROCURATOR FISCAL SERVICE



Crown Agent
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Public Service Reform

- Support well-run, cost-effective public services
- New smaller government
- Provide leadership
- Allow local decisions at a local level
- Focus on key purpose and five strategic objectives

Public Service Reform priorities

- Budget Review
- Crerar Review
- Simplify Landscape

- Outcome approach
- E-procurement
- Performance management

Best Value Sustainable Development

“discharge its duties in securing and maintaining Best Value in a way which contributes to the achievement of sustainable development”

What are audits saying now?

“This is a developing and difficult area for councils and there can often be a tension between delivering social and economic improvements and achieving environmental sustainability”

“Councils are beginning to establish a systematic, corporate approach to sustainable development, often together with their Community Planning partners.

Overview of Local Authority Audits 2006 – Audit Scotland)

And in NHS?

- Most NHS organisations (70%) assessed that their arrangements for sustainable development were still under development
- Most of the bodies took account of sustainable development in strategic planning as part of redesign or service change projects. In particular traffic impact assessments were being considered for new building development and also new builds were compared with environmental and energy efficiency standards

A Baseline review across the NHS Scotland

Other parts of the Public Sector

- Environmental Performance of Public Bodies (EPPB) initiative established in September 2004.
- Programme required 52 Agencies and NDPBs to carry out internal environmental audits and develop environmental management policies and systems, including target setting, monitoring and reporting.
- Policies and targets to be reviewed and published annually. First policies and targets for many prepared and published in 2006/2007.
- Environmental Performance reports for 2006/2007 to be published later this year and annually thereafter.

Cont'd

- This initiative has produced some good results, with the first year being used as a benchmark for continual improvement.
- The programme will now be built upon and widened in scope and coverage as part of the wider Greener Government Leadership Programme.

Best Value - now

- Review of audit process
- Outcome of Crerar
- Audit across the wider public sector



The Scottish Government

Greener Scotland

One of the five strategic
objectives for the Scottish
Government

Tom Davy

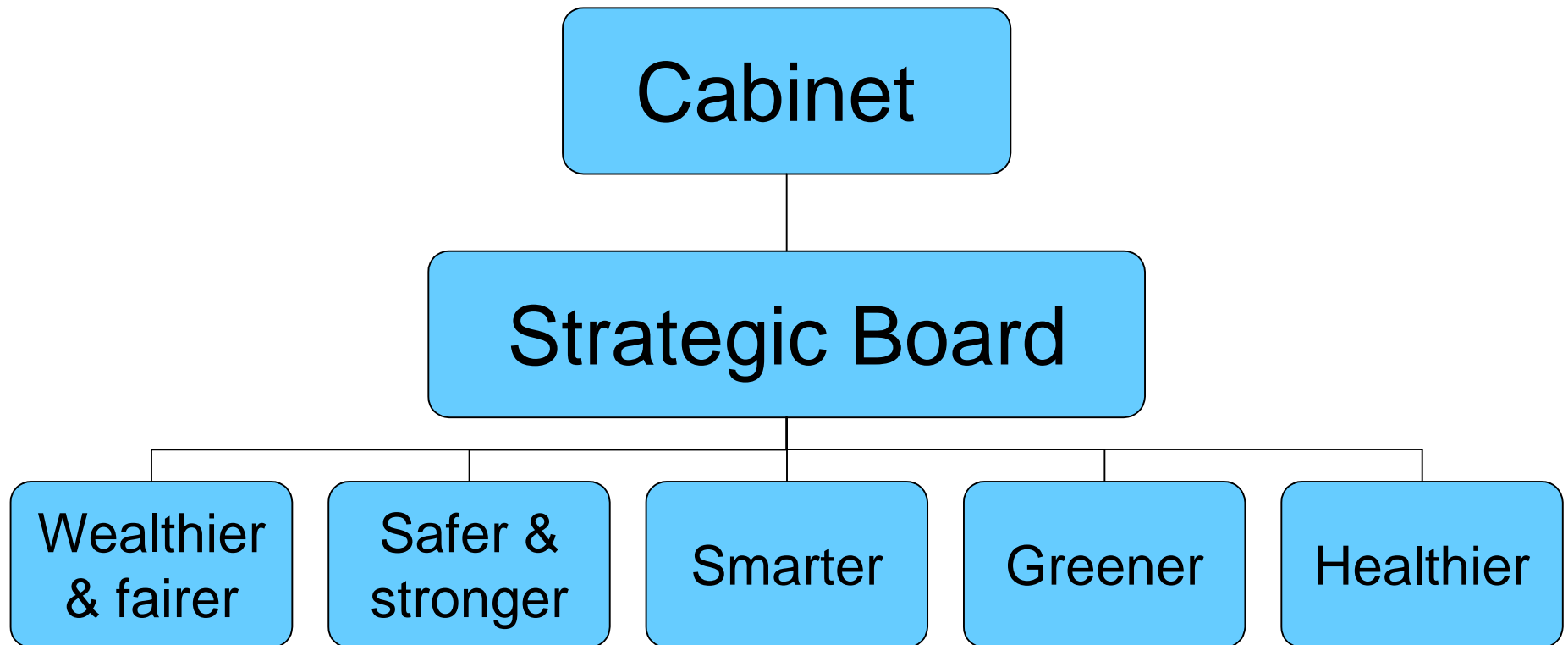
Greener Scotland Directorate

Greener Scotland

Greener – Improve Scotland's natural and built environment and the sustainable use and enjoyment of it.

- Sustainable Development and Greener
- Choosing our Future and Greener

Greener Scotland



Greener Scotland Outcome programmes

- Climate change
- Consumption & production
- Sustainable places
- People & nature
- Living landscapes

Greener Scotland

Cross-cutting programmes

- Leadership by example
- Learning & communications
- Capacity building for delivery

Greener Scotland



Overview, programme management, governance

Climate change
Brian McGarry

Consumption & production
Tom Davy

Sustainable places
Jon Rathjen

People and nature
Brian McGarry

Living landscapes
Tom Davy

Learning and communications
Kim Fellows & Barry Greig

Capacity building
Helen Mansbridge

Leadership by example
Judith Young

Climate change

In the next ten years improve energy efficiency, using less heat, tackling fuel poverty; raise standards of new buildings to carbon neutral; reduce emissions from the transport sector; change land management practice; deliver significant renewable energy capacity and create more biomass and cleaner fuels.

Consumption & production

Reducing Scotland's global footprint while maintaining prosperity; a mix of regulation, information, incentives and persuasion should encourage consumers to demand and purchase more environmentally friendly products; resource efficiency demands that households and businesses use less energy, waste less and recycle more.

Sustainable places

Greening cities, towns and villages; well-designed and affordable homes; well-planned places that are connected, accessible and attractive; places designed for recreation and physical activity, with nature and greenspace; encourage and support sustainable travel – walking, cycling and public transport.

People & nature

Retain biodiversity for people to enjoy; promoting better understanding; helping to educate tomorrow's citizens through eco-schools; increasing opportunities for active citizenship, environmental volunteering and environmental community service.

Living landscapes

Celebrating what is best about Scotland's cultural heritage; promoting enjoyment of the countryside, encouraging eco-tourism, creating economic opportunities and employment; making it easier for tourists to source the Scottish products; and revamping the regulation and financial support for crofting to give it a sustainable future.

Leadership by example

The public sector should become exemplars or pioneers in their own environmental performance, including their procurement and management of assets such as schools, colleges, offices and hospitals.

Learning & communications

Need cultural and behavioural change in our citizens. Drive forward the action plan for the UN Decade of Education for Sustainable Development. Complement this with an integrated marketing approach, building on the It's our future campaign, to bring together communications across Government and with partners. We need to harness all ambassadors for change, including leaders in the voluntary sector, business and politics.

Capacity building for delivery

Launch a training programme in Spring 2008 across the public sector in Scotland and its partners to deliver the awareness, knowledge and skills we need to deliver greener policies and services. Use our new management and monitoring arrangements for government and agencies for regular assessment and reporting of progress to support delivery.

 The Scottish Government

Questions?